For Value Received, \_\_\_ \_hereby sell, assign and transfer Shandor Kovacs Throup Pa of the Capital Stock represented by the within Certificate, and do hereby irrevocably constitute and appoint ST, O. S. VANDERDET, W. A. MISSISSIA A. R. SMITH AND A. S. CULVIN. Attorney, to transfer the said stock on the books of the within named Company, with full power of substitution in the premises. Dated In presence of

TELEPHONE, RECTOR 245 NEW YORK\_ SOLD TO BY WILL AM P. HOFF NUMBER. DATE OF TRADE TELEPHONE, RECTOR 245 NEW YORK



Leland as vice-president. W.C. Leland took charge of the Cadillac Automobile Co. in 1904, along with his father, Henry Leland. The company developed the electric self starter, engine thermostatic controls, and the 8-cylinder motor. W.C. Leland received a letter from the National Automobile Chamber of Commerce which said in part "To you, the Amercian automobile industry is deeply grateful..." In 1909, the Cadillac Motor Car Co. was purchased by General Motors at which time W.C. Leland was elected vice-president and general manager. In 1917, he left the company to start Lincoln Motors with his father, and served as vicepresident. In 1922, Lincoln Motor was taken over by Henry Ford. The certificate is also signed by W.I. Nash. The signatures are \$ 195 untouched by cancellation holes.

Lincoln Motor Co., 1920's, IC, DE, printed by

ABNCo., handsigned by Wilfred Chester

No.P 12

then outstanding.

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Shares

Incorporated under the laws of Massachusetts.

Authorized number of shares 150,000 divided into 100,000 shares of preferred stock of the par value of \$100 each and 50,000 shares of common stock without par value.

JAMES S. MOORE ----THIS CERTIFIES that ---- TEN ---fully paid and non-assessable shares is the owner of fully paid and non-assessable shares of the par value of \$100 each of the PREFERRED STOCK of W. T. GRANT COMPANY, transferable by the holder hereof in person or by attorney upon surrender of this certificate The holders of the preferred shares shall be entitled to receive quarterly on the first days of January, April, July and October of each year cumulative dividends at the rate of 8% per annum and no more out of the surplus or profits of the corporation in preference to and in priority over any dividends on the common stock; and no dividends shall be paid upon the common stock unless and until the accumulated unpaid dividends then due in respect of the preferred stock shall have been paid, and the then current quarterly dividend upon the preferred stock shall have been declared and set aside.

Upon any voluntary dissolution of the company there shall be paid to the holders of the preferred shares one hundred and ten dollars (\$110) per share together with all accrued and unpaid dividends thereon whether earned or not and upon any involuntary dissolution or liquidation there shall be paid to the holders of the preferred shares one hundred dollars (\$100) per share together with all accrued and unpaid dividends thereon whether earned or not out of the assets of the company before any distribution is made to the holders of the common shares; and after such payment to the holders of the preferred shares in either event the remaining assets of the company shall belong to and be divided among the holders of the Commencing on the first day of March, 1924, and annually thereafter until all of the preferred shares shall have been retired the company shall set aside out of the net earnings of each year an amount in cash at least equal to three percent (3%) upon the largest amount par value of preferred stock at any time outstanding for the purpose of providing a fund for the redemption of the preferred stock. The amount so determined shall be set aside from the surplus or profits remaining after full cumulative dividends upon the preferred stock shall have been declared and paid or provided for including all arrearages of dividends due and unpaid, and this obligation shall be cumulative so that in case the profits or surplus of the company are insufficient in any year to set aside the said amount the deficiency shall be made up in a subsequent year or years before the declaration of any dividend on the common shares. The sinking funds oc created shall be amplied by the company due to the called a state of Directors shall determine.

All or any part of the preferred stock at any time outstanding may be called at any time or times by the company for redemption on any quarter verify dividend date at one hundred and ten dollars (\$110) per share together with all accreated and ampaid dividends thereon upon thirty days written active to the bedsets of record of such shares. Preferred stock called for redemption shall cease to bear dividends from and after the date fixed for redemption. The company reserves the right to acquire all or any part of the preferred stock by purchase in the open market at the lowest price obtainable if less than the redemption price above stated. No preferred stock redeemed by the company shall gain be issued.

The holders of common stock shall have he vote for call share of common stock shall have no votes in respect of the preferred shares held by them can be accompany shall share of votes in respect of the preferred shares of common shares repred stock and have a common short shall be convented in common shares. Commencing on the first day of March, 1924, and annually thereafter until all of the preferred shares shall have been retired the company shall set aside out of the net earnings of elections held for that purpose.

The company covenants and agrees to and with the holders of preferred shares at any time outstanding that until all of the preferred stock shall have been retired:

(a) No bonds, stock or other capital securities prior in lien or right to the preferred stock shall be authorized or issued, and no mortgage or lien shall be placed upon any property of the company, except with the consent in writing of the holders of seventy-five percent (75%) of the preferred stock then outstanding, except that property may be purchased by the company subject to mortgages or liens thereon theretofore existing and that the company may execute purchase money mortgages, and except also that for the purpose of erecting new buildings or making alterations or improvements upon premises for the company's own occupancy, the company may in any such ease mortgage the property or leasehold affected to an amount not exceeding seventy-five percent (75%) of the actual cost of such new buildings, alterations or improvements.

(b) The company shall not issue preferred stock in excess of two million five hundred thousand dollars (\$2,500,000) par value unless (1) the company is not then in default in respect of the dividend and sinking fund provisions hereinbefore set out or in respect of any of the company's covenants herein contained: (2) the net assets of the company exclusive of good will equal at least one hundred and fifty percent (150%) of the aggregate par value of preferred stock then outstanding and (3) the aggregate net earnings available for preferred dividends during the two next preceding fiscal years equal at least twice the aggregate preferred dividend requirement for those years.

(c) So long as any of the preferred stock is outstanding the company will not distribute to the common stock cash dividends in excess of an average of sixty percent (60%) of net earnings beginning with Feb. 1, 1923, after payment of the preferred dividends.

No further amendment of or change in the agreement of associatio elections held for that purpose.

No shareholder of the company shall claim or have any right to subscribe for or have issued or allotted to him any new shares in the case of an increase in or issue of the capital stock of the company except when and as authorized by the Board of Directors.

This certificate is not valid until countersigned by the Transfer Agent.

WITNESS the corporate seal of the Company and the signatures of its duly authorized officers this

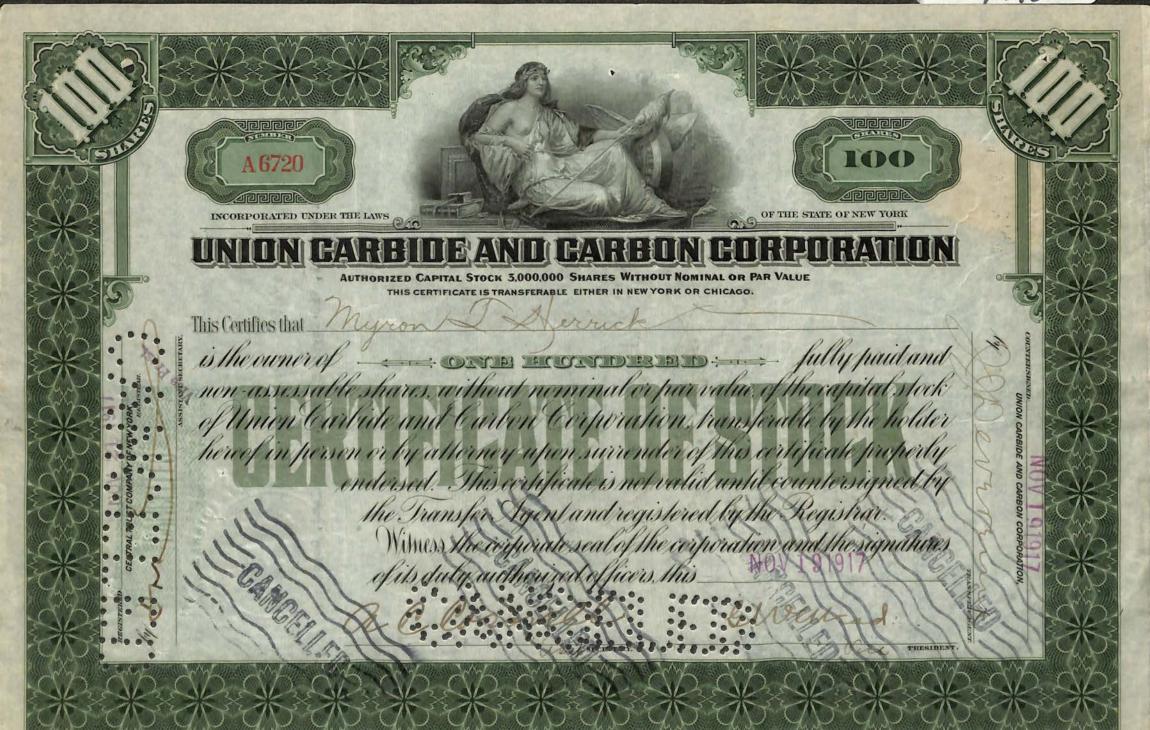
Treasurer



President

For Value Received hereby sell, assign and transfer the Consequence of this assignment must consequence of the Stock represented by the within Certificate, and do hereby irrevocably constitute and appoint  Leas Alate Market Jawet Attorney, with our saling general to transfer the said stock on the books of the within named Company, with full power of substitution in the premises.
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of the Stock represented by the within Certificate, and do hereby irrevocably constitute and appoint
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Dated, 19
In presence of:  James System upon change than the change of the change
In presence of:
D.C. Goding
Carro Reto
the lastine

MYMON T. Herrick 1917 SIJNED ON REVERSE 1927

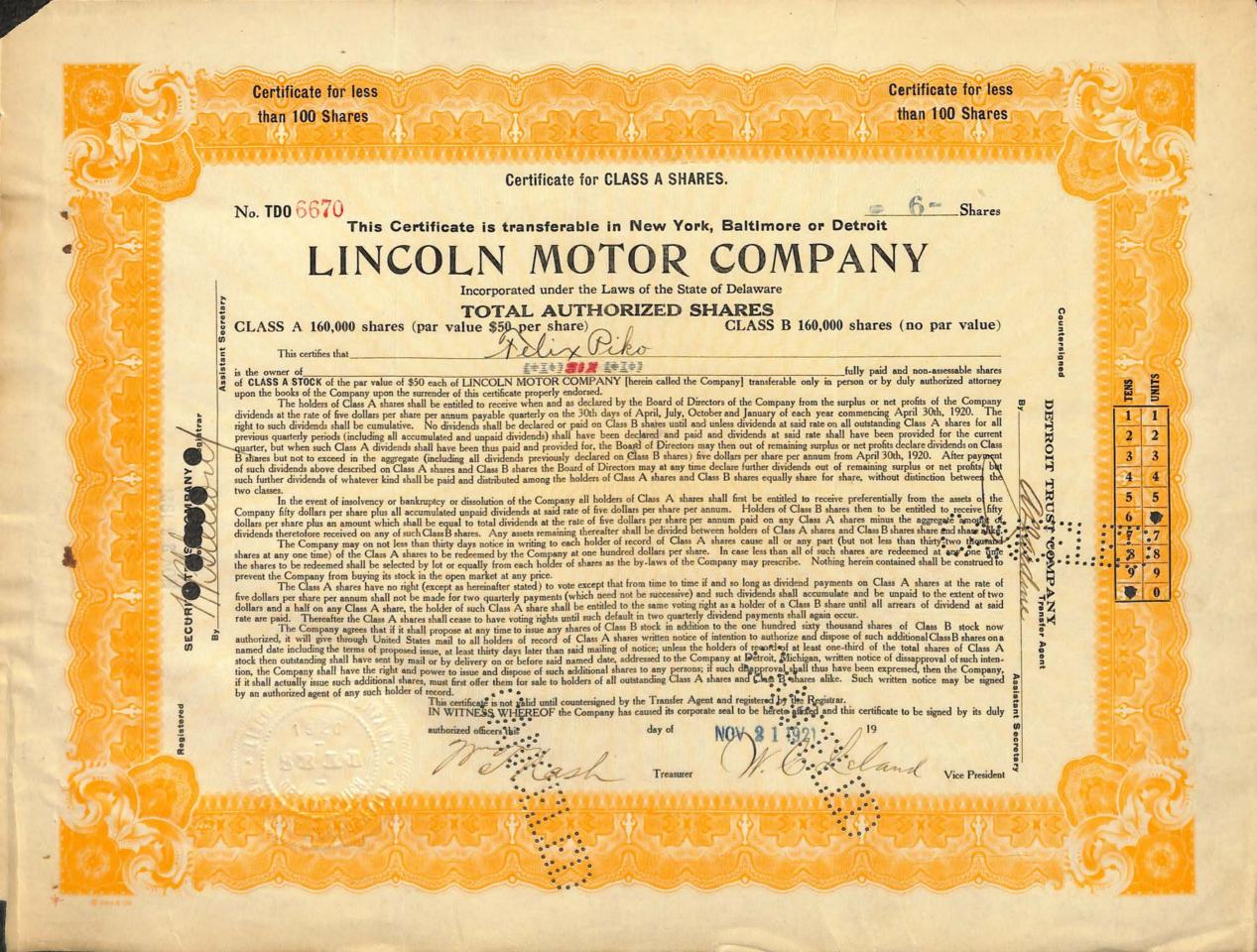




For Value received, hereby sell assign and transfer unto Parmely W. Herrick, 720 Cuyahoga Bldg., Cleveland, Ohio of the Capital Stock represented by the within Certificate, and its hereby irrevocably constitute and appoint A.H.KARRER te transfer the said stock on the books of the within named Company with full power of substitution in the premises.

Dated, AUG 221927 In Presence of L.E. Alwak HERRICK COMPENY Signature Cuaranteed, RAT'L GITY BANK, Cleveland, O. W Bigge and Cochier





PHONE

## O'HARA, FERRISS & CO.

## INVESTMENT SECURITIES

212-17 DIME BANK BUILDING \_192\_\_ DETROIT, MICH. STOCK - Shares of the Capital Stock represented by the within Certificate, and do hereby irrevocably constitute and appoint A L JARDINE Attorney, to transfer the said stock on the books of the within named Company, with full power of substitution in the premises. Dated-In presence of:

hereby sell, assign and transfer For Value Received,\_\_ 21 . of the Capital Stock represented by the within Certificate, and do hereby of the Capital Stock represented by irrevocably constitute and appoint P. S. EGBERT, D. R. VANDERBILT, W. A. HILLMAND OF THE P. S. SMITH AND A. J. COLVIN. Attorney, with full power of substitution in the premises In presence of: Greenville National Bank